



Retention Tips

ONBOARDING

- ✓ Retention of employees begins the first day a new employee starts in your department. The first weeks on the job for new employees are critical to their ability to fit in and become as productive as possible. An onboarding plan should be created to provide the employee with knowledge of the department, the people in the department and the employee's role in the department. A tour of the department and personal introductions by you to the team will allow the employee to feel comfortable with coworkers.
- ✓ You can find more information on the Effective Onboarding page.

COMMUNICATION

- ✓ **Maintain communications with employees to keep them informed.** Provide them with information that is useful and relevant to the work they perform.
- ✓ **Communicate the mission and goals of Vanderbilt and the department**. An employee that feels connected to the mission and goals will be mentally and emotionally tied to the department.
- ✓ Clearly communicate expectations and goals. When providing feedback, ensure that it is honest and even if there are negative topics to discuss, always include positive feedback as well. You can review <u>Effective Communication Tips</u> for suggestions.
- ✓ **Maintain an open-door communication policy.** This allows employees to communicate openly to leadership.

GROWTH OPPORTUNITIES

- ✓ Regularly meet with employees to discuss their interests and goals.
- ✓ Identify ongoing personal development and training opportunities for your employees.

RECOGNITION

- ✓ Employees are more likely to stay with your company if they feel their efforts and contributions are valued and appreciated. Provide sincere praise to employees for their efforts.
- ✓ **Recognize employees for a job well done.** Some examples may be thank you notes, personalized messages, and recognition of professional milestones.

Work Life Balance

- ✓ Communicate expectations for after hour and vacation responses.
- ✓ Encourage employees to use their Personal Time Off and providing them opportunities to take the time.

HR Bookshelf

<u>Coaching</u>, <u>communication</u>, <u>employee engagement</u>, <u>leadership</u>, <u>life/work balance</u>, <u>motivation</u>, <u>onboard</u>, orientation, <u>performance</u>, <u>productivity</u>, <u>setting goals</u>